

#### INDUSTRIAL RELATIONS

-- By Subhamanasini Nayak (T220536702)

Asst. Professor,

Dept. of Management Studies (MBA)

Radhakrishna Institute of Technology and

Engineering.

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#### **Industrial Relation**

• The relationship between employers and employees in course of employment in industrial organisations,



#### Scope of Industrial Relation

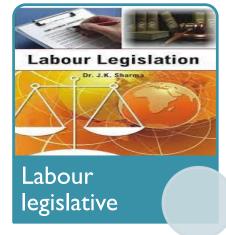






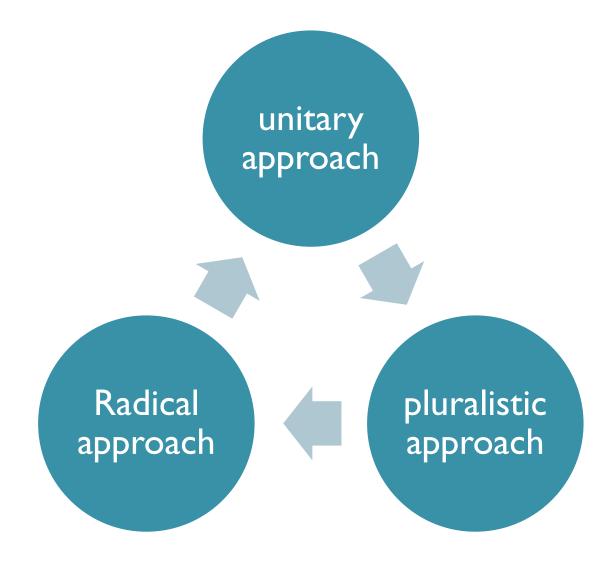








# Approach of IR



#### Trade union

- A trade union is an organisation made up of employees of an organisation and its membership must be made up mainly of workers.
- One of a trade union's main aims is to protect and advance the interests of its members in the workplace.
- Most trade unions are independent of any employer.

### **Trade Union**



#### Function of Trade union

Militant function

Fraternal function

Political function

Ancillary function

### Industrial Dispute

- An industrial dispute is defined as a conflict or a difference in opinion between management and workers regarding employment,
- It is a disagreement between an employer and employees representative,



#### Causes of Industrial Dispute

Economic Factor

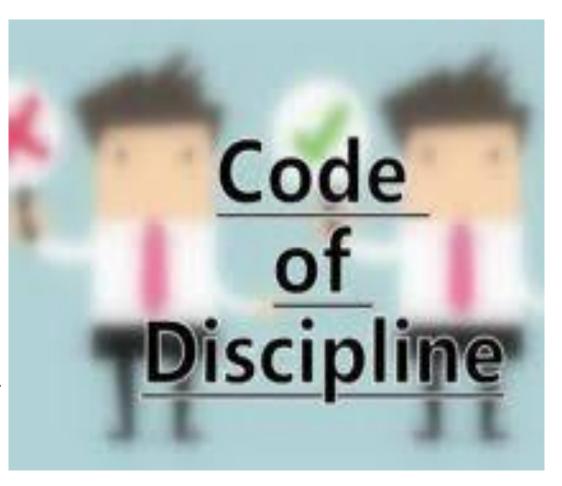
Management Factor Trade Union Practices

Legal and Political Factors

Non Economic Factor

### Code of Discipline

- To maintain harmonious relations and promote industrial peace.
- A Code of Discipline has been laid down which applies to both public and private sector enterprises.
- It specifies various obligations for the management and the workers with the objective of promoting cooperation between their representatives.



### Dispute resolution and Industrial Harmony

Industrial harmony refers to a friendly and cooperative agreement on working relationships.
between employers and employees for their mutual benefit



### Grievance Management



# Nature of Grievance Management

Factual

Imaginary

Disguised

# Causes of Grievance Management

# Management Practices

Grievances resulting from personal maladjustment

Working condition

- Management style
- Social Distance
- Communication Gap
- Supervisory Practices

- Negative attitude of Employee
- Health Problem
- Impractical Expectation

- Rigid Production Standard
- Mismatch of Skill
- Lack of Tools
- Bad Environment

#### Identifying Grievances

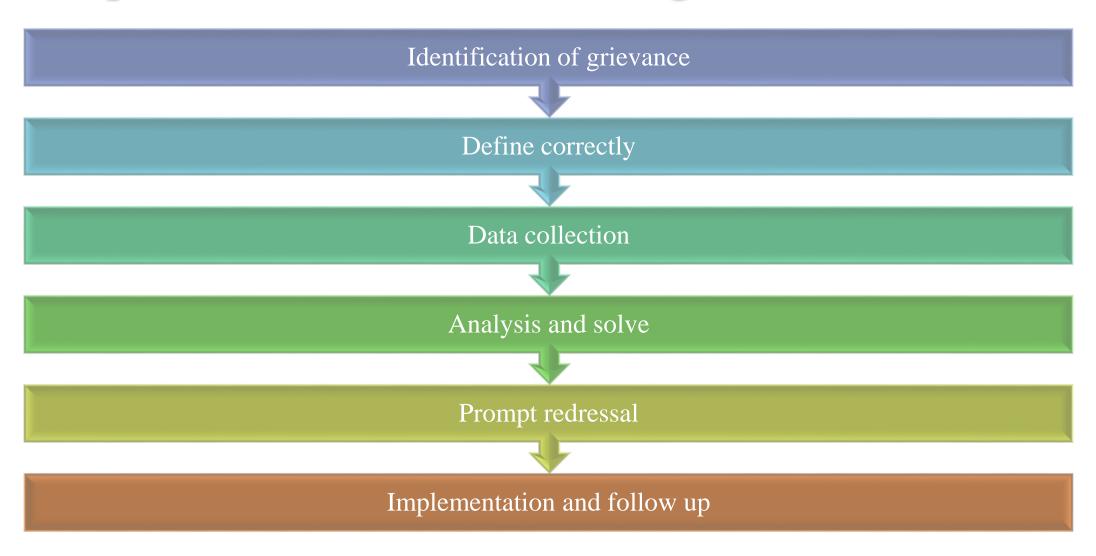
Observation

Open door policies

Exit Interview

**Opinion Survey** 

# Steps in Grievance Handling Procedure



#### Effect of Grievances

On Production

On Employee

On managers

### Collective Bargaining

 Collective bargaining is the process in which working people, through their unions, negotiate contracts with their employers to determine their terms of employment, including pay, benefits, hours, leave, job health and safety policies, ways to balance work and family, and more.

#### **Collective Bargaining**

Negotiations between a group of workers and a firm(s) over pay and working conditions



# Features of Collective Bargaining

Collective

Equal Strength

Power relationship

Bipartite Process

# Issues in Collective Bargaining

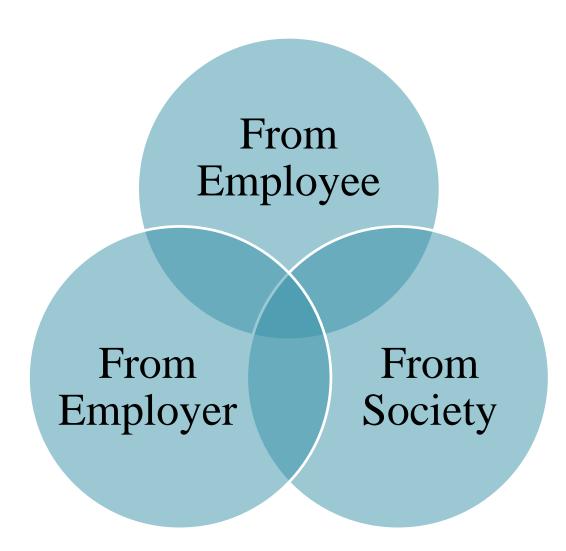
#### **Economic Issues**

- Wages
- Benefits

# Non Economic Issues

- Job Security
- Quality of Work life
- Management Rights

#### Importance From Point of View



#### Causes of Failure

Problem with union

Problem from Government

Political Influence

Attitude of management

# Elements to successful collective Bargaining

- Favorable political climate
- Freedom of association
- Stability of trade union
- Willingness to give and take
- Mutual respect and understanding
- Proper representative

